

September 26, 2023

Lord Mayor Gary Zalepa
City of Niagara-on-the-Lake
1593 Four Mile Creek Road, Box 100
Virgil, Ontario
L0S 1T0

Dear Gary

Re: Regional Amalgamation

My wife and I recently moved to Niagara-on-the-Lake from Toronto. We are so happy and excited to be here. We think you have a great town, well managed and governed.

So, we were a little alarmed when we read in the local paper about the discussion of the possible amalgamation of the Niagara Region. You see, we lived and worked in Toronto for 50 years and we believe that the Toronto amalgamation of 1998 was the direct cause of the steady decline of the city that we experienced and was eventually the reason for us leaving.

The Toronto amalgamation can serve as an excellent source for data for helping you make an informed decision about what is best for the Niagara Region and especially NOTL. In debating the pros and cons we have attached a list of discussion points, that while they need further research and confirmation, will give you an idea of what to really expect. Plus, a cautionary little bit of history worth noting.

All the best with discussions.

Doug & Libby Bullock

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